(Based on projections as of mid-December. Staff and overhead expenses are not reflected under individual categories.)

	INCOME:	EXPENSES:	NET: profit / (loss)
MEMBERSHIP Dues, mailings, committee meetings, applications, recruitment c	\$263,096 ampaigns, printing	\$4,151 costs.	\$258,945
LAWYER REFERRAL & INFORMATION SERVICE Consultation fees, membership fees, percentage fees, advertising surveys, committee meetings, staff education, Moderate Mear Representation program, marketing & panel recruitment, State F	ns Program, FLARe	e (Family Law Mediati	on program), Limited
FEE ARBITRATION/MEDIATION & CLIENT RELATIONS PROGRAMS Filing fees, refunds, postage, committee meetings, supplies. Fee	Arbitration program	\$1,392 n closed in Jan 2019.	(\$1,392)
BAR-SPONSORED PROGRAMS & EVENTS MCLE Spectacular, , Education Series, Member Benefit program	\$48,701 s, Mod Means Train	\$13,646 ning, committee meetin	\$35,055 gs
PUBLICATIONS <i>Contra Costa Lawyer & Membership Directory:</i> Printing, posta meetings, photography, directory practice area listings, advert photos, blog book, video-editing software, etc			
OFFICE ADMINISTRATION			
Staff Payroll, payroll taxes, payroll service, pension disburser staff professional development, expense reimbursemer		\$517,039 tal & vision benefits, wo	(\$517,039) orkers' comp insurance,
Executive Director: Education & travel, dues/membership fees, expenses, e	etc.	\$4,758	(\$4,758)
Office Equipment: Computers, computer consulting services, database, pho	otocopier, printers,	\$40,900 postage machine & mete	(\$40,900) er, etc
General:\$15,407\$93,040(\$77,633)Conference room rental income, rebates (LMIC, Marsh Affinity Group, Job board, CLIO), interest & dividend income (including replenishing reserves), office rent and overhead, property insurance, office supplies, credit card processing fees, phone system, staff meetings, accounting, miscellaneous taxes, etc, etc.			
OFFICERS & BOARD of DIRECTORS	\$9,416	\$16,970	(\$7,554)
Installation luncheon, Board meetings, bar leader conferences, g Omissions & EPL Insurances, legal services.		-	
SECTION SUPPORT E-mail broadcasts, section leaders' meetings, program registration	\$9,180 on, handbooks, eve	\$748 nt sponsorships.	\$8,432
INFORMATION TECHNOLOGY Website modifications/updates, SPAM filter, Internet connection	ι.	\$3,821	(\$3,821)
DIVERSITY Outreach, awards, event sponsorships, Lunar New Year, Racial I	\$4,042 Reconciliation Foru	\$3,182 m, DEI Townhalls	\$860
TOTAL INCOME & EXPENSES:	\$656,427	\$729,721	(\$73,294)

Total Reserves as of II/30/20: \$ 570,745

2020 Year-End Financial Report